

HIGH PRIORITY CAPITAL WORKS

The following is a list of high priority capital works for the Municipality. In consultation with Municipal staff, and the results of the Asset Management Plan, the following table outlines a list of key projects which have been identified as a high priority and require immediate attention. Although not specifically identified in the list below, the linear water, sewer and storm water infrastructure in poor and very poor condition which is associated with corresponding roads work should be considered a high priority as undertaking the works simultaneously will create the most efficient use of resources.

Priority #	Project Description	Estimated Cost
1.	Watermain Rehab: Norwood Road and Roscoe Street	\$800,000
2.	Watermain Rehab: North Maloney to Ultra Mar	\$957,000
3.	Catchbasins (Stormwater) Replacement of Poor Assets	Average cost per catchbasin = \$2,500
4.	Young's Bridge	\$450,000.00
5.	Pit Bridge	\$375,000.00
6.	Deer River Bridge	\$780,000.00
7.	Gut Bridge	\$300,000.00
8.	Boyd Bridge	\$450,000.00
9.	Hannah's Bridge	\$500,000.00
10.	Shanick Bridge	\$3,000,000.00
11.	North Twin Sister Culvert	\$365,000.00
12.	Cole Culvert	\$300,000.00
13.	Joe Barrons Culvert	\$300,000.00

14.	Various Building Repair Works identified as Very Poor in the AMP	\$650,000.00
15.	SCADA Machinery	\$700,000.00
16.	Bronson Road	\$450,000.00
17.	Centre Line Road	\$1.3 million
18.	Centre Line Road	\$1.3 million
19.	Centre Line Road	\$850,000.00
20.	Crofts Road	\$500,000.00
21.	High Shore Road	\$950,000.00
22.	Malone Road	\$550,000.00
23.	Old Marmora Road	\$3.0 million
24.	Shanick Road	\$900,000.00
25.	Shanick Road	\$550,000.00
26.	Station Road	\$650,000.00
27.	Tiffen Road	\$525,000.00
28.	Twin Sister Lakes Road	\$500,000.00
29.	Vansickle Road	\$1.1 million
30.	Old Hastings Road	\$550,000.00
31.	Jennison Road	\$1.4 million
32.	Skene Road	\$850,000.00

The level of capital repair and replacement works required would necessitate the Municipality to seek funding from a variety of sources, in addition to utility rate and tax rate

based revenues, to fund all of part these works. As part of the Asset Management Plan and through a separate utility rate setting exercise, the Municipality has committed to consider increasing annual capital contributions consistent with Strategies 2 or 3 of the Asset Management Plan during the 2023 budget process and beyond (see [Staff Report: 2022-05-17](#)). Furthermore, regular utility rate increases were adopted by Council through to 2023 under by-law 2019-55. Further rate adjustments will be considered prior to the expiry of by-law 2019-55. However, in the short-medium term, the Municipality should look to secure grant funding to offset the capital costs of completing the noted projects.

The Municipality has always used internal control measures to prioritize capital related repair and replacement activities to align with available funds/resources to meet current levels of service. The Municipality will continue to utilize such measures to ensure capital works are carried out in a fiscally responsible manner. It is in this regard the Municipality has identified the need to complete some of the identified projects within 1 year, while the remaining high priority projects will be considered for completion in subsequent years beyond 2023. The Municipality's ability to undertake these projects is largely dependent on securing upper-level government grant funding, and therefore, the Municipality should exercise all available grant funding opportunities while continuing to move towards full cost recovery utility rates while also increasing tax supported capital contributions over the long-term consistent with the financial strategies presented in this Asset Management Plan.

The financing strategies outlined in the Section 5 of the Asset Management Plan, and through the adoption of the staff report dated May 17th, indicates the Municipality's commitment to increase capital contributions over time to progressively move towards a self sustaining asset system. It should be noted; annual capital budgeting exercises may reprioritize the capital works identified.